CFD 2030 Panel AIAA SciTech

Michelle M. Munk NASA Entry, Descent and Landing (EDL) System Capability Lead 14 January 2021

Key Factors for the Success of a Grand Challenge (GC) Problem

- If achieved, will have a **significant impact** on vehicle/mission risk, or project life cycle cost (such that someone cares)
- Is challenging "enough," yet has attainable, measurable intermediate successes (not dependent on a physics breakthrough)
- Addresses some imminent change in the landscape or infrastructure of how "business" is conducted (such as, aging facilities may not be available, risk posture will be significantly different, or workforce/resources will be reduced)

Issues Surrounding Advocacy for Resources in Support of Specific Grand Challenge Problems

- GC problems are, by definition, long-term.
 - Our programs and missions of record are the top priority, and longerterm, less tangible **investments are difficult to sustain**
 - Leadership turnover means loss of high-level buy-in and the need to constantly "re-sell" initiatives
 - Mid-level leadership/advocate turnover may become a challenge as the workforce becomes more transient
- GC problems cross-cut missions, programs, and organizations:
 - Although there may be multiple parties interested in the outcome, there
 is no one organizational "owner" of a GC; requires much
 coordination
 - NASA's System Capability Leads, NESC Tech Fellows, and engineering organizations are the stewards of the technical community's "health," but none have significant budgetary authority.